Maersk Growth Adding Value Beyond Capital

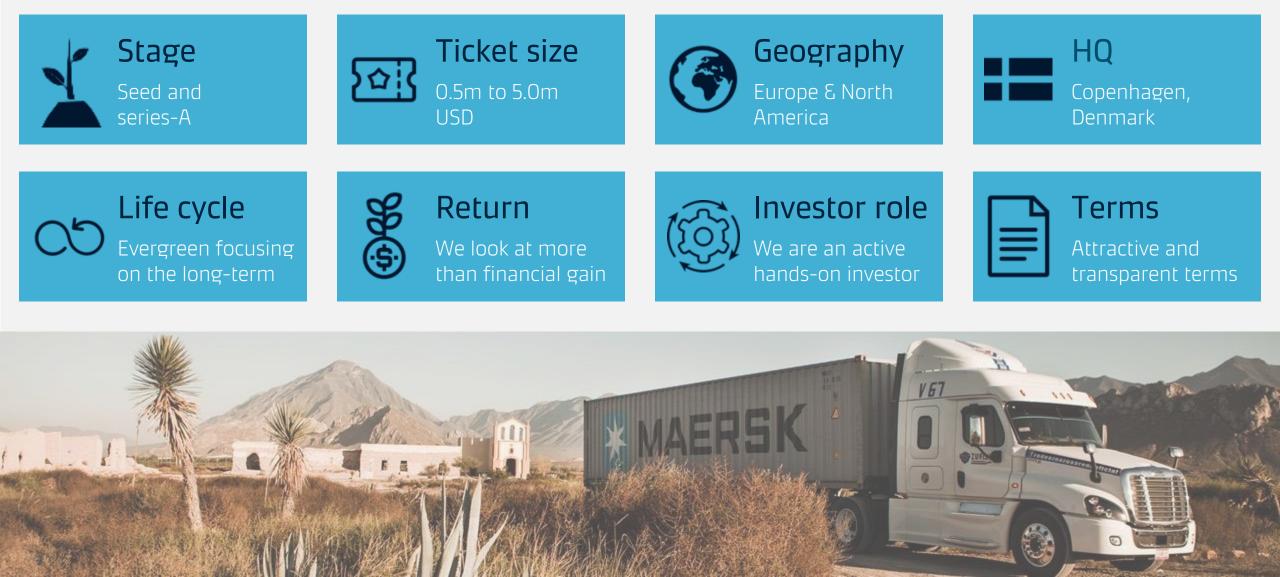
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MAERSK



THE INVESTMENT BASICS

We offer savvy funds to entrepreneurs leveraging our deep industry knowledge and unique market position



OUR PURPOSE

Growth is the Corporate Venture arm of Maersk. We partner with, invest in, build future businesses

HOME FOR IDEAS

DEVELOP & LAUNCH NEW BUSINESSES

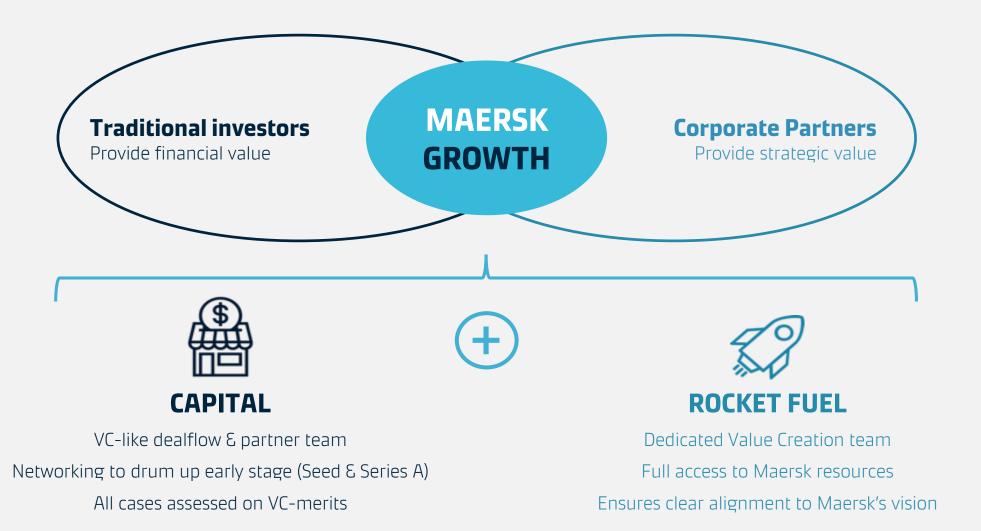
The outcome of all our efforts is to develop new business models and revenue streams, that can evolve into substantial new businesses for Maersk – either via investments, partnerships or Maerskdriven build-efforts We have a major asset in our 80,000 colleagues and strong brand, and we want to leverage that through a structured process and platform that makes it easy for both intra- and entrepreneurs to bring forward ideas, and to enable an agile and focused execution on those ideas



Through exploring new ways of working and collaborating with the start-up and venture ecosystems, we want to be part of reigniting the entrepreneurial spirit in Maersk and infuse the core strength of our business with more speed, agility and founder's mentality.

OUR TWO-PRONGED SETUP

We eliminate typical shortcomings on deal making and maximizing our "unfair advantage" from Maersk



The future of trade is Smart, Enabled and Sustainable

Our investment themes

Smart Logistics

The future of logistics is digital, flexible, transparent, and convenient. We invest in ventures that use technology and new business models to enhance the global flow of goods.

Enabled Trade

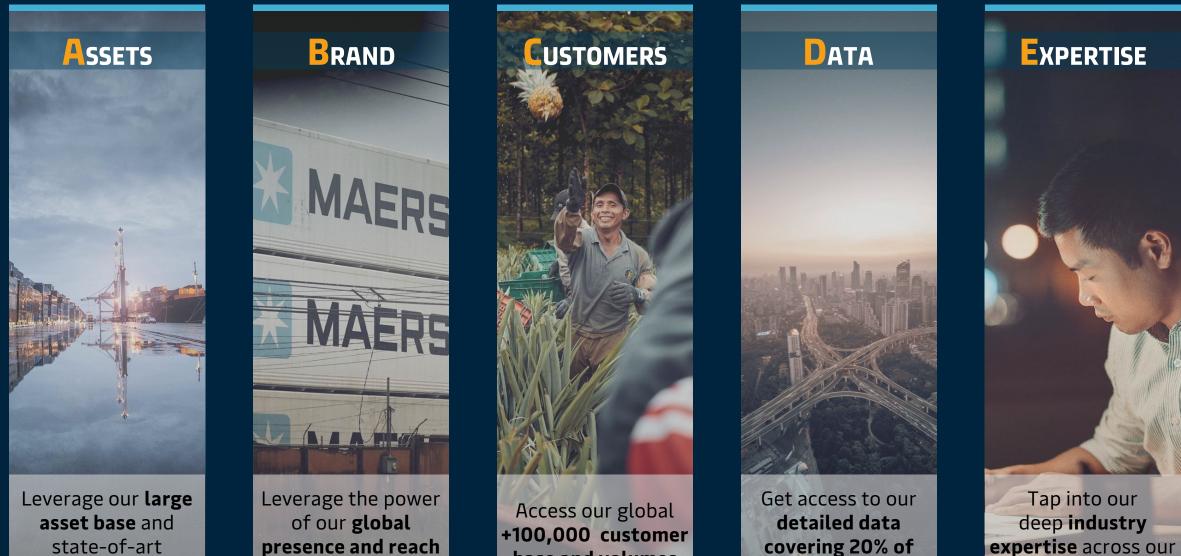
SMBs¹ face barriers to trade through supply chain complexity, information disadvantages, and lack of financing. We invest in ventures that remove barriers to global trade

Sustainable Supply Chain

Sustainability is a joint societal objective and logistics has a large part to play in reducing supply chain waste and emissions. We invest in startup with a clear sustainability impact.

OUR PROPRIETARY GIFT

Our unique access to Maersk materializes in our core offering - the "Maersk Growth ABCDE"



base and volumes

of our brand

platforms

expertise across our ~80,000 employees

global trade

OUR PROPRIETARY GIFT

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Select examples

Product Development

Co-development of a new commercial trucking product sold by Maersk and executed by Loadsmart as well as a shared marketing launch.



Co-development and launch of a white-labeled version of Zigzag's ecommerce returns product to be sold as a Maersk product globally.

BRAND

PR & O onomondo

Collaborative announcement of the investment and partnership with Maersk to accelerate the growth of Onomondo as well as a coordinated effort to tap into commercial opportunities.

Investment 🗊 huboo Announcement

Joint and coordinated marketing push at the time of investment including sharing of news on Maersk channels and borrowing a branded container.

Commercial MODIFI

Joint development on Maersk.com and support entering the Indian and Chinese markets through Maersk re-financing, introductions and a joint PR campaign.

Lead fliib Generation

Appointment of Maersk's German country head to the board to facilitate smooth execution on the development of a joint customer proposition and future pipeline opportunities.

Integration

Live data through an API on equipment and pricing to build a trading model and tap into the Maersk empty network. Maersk support to setup technology infrastructure.

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Risk MODIFI Product

Scoping opportunities with product teams to assess Maersk trade data and knowledge to improve the digital risk assessment on insurance and finance products.

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Strategic O Partnerships

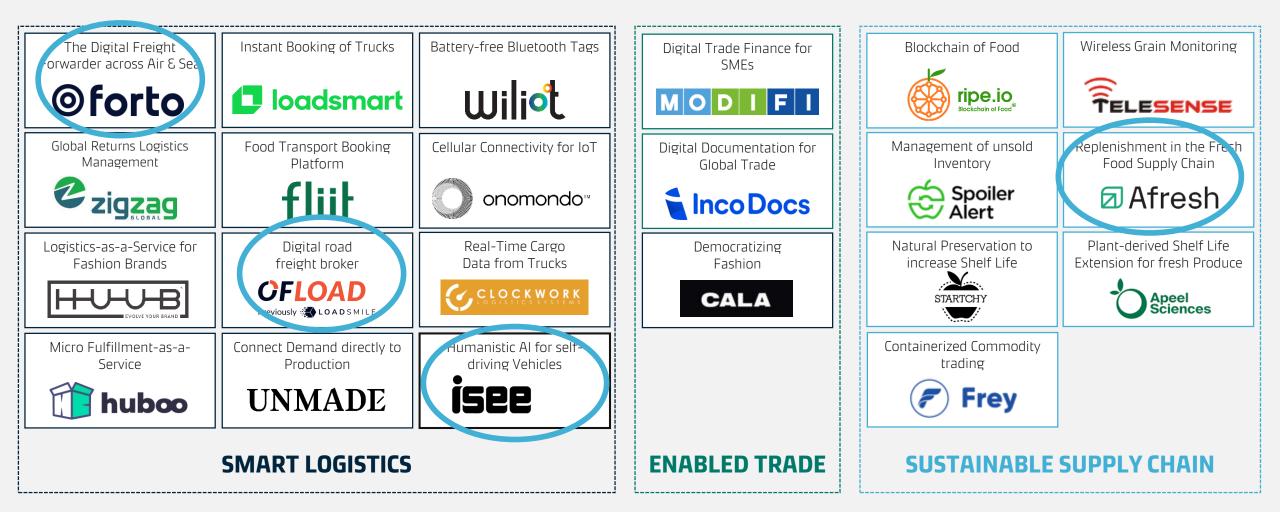
Strategic partnerships established and accelerated through key relationship, support and facilitation through Maersk. Includes Microsoft, Oracle, Telia Ventures and more.

Sales Expertise

OFLOAD

Best practice processes and expert sessions executed with tender, marketing and sales experts from across Maersk.

BUILDING THE FUTURE OF TRADE & LOGISTICS WITH AI



Al use cases in Logistics

- Logistics
 - Route Optimization
 - Price predictability
- Procurement analytics
- Warehousing
 - Predictability arrival times
 - Robots Pick and Pack
- Autonomous Vehicles
- Vessels
 - Fuel optimization
- Large Machinery
 - Mining Tires

Maersk Growth

The Venture Arm of A.P. Moller Maersk

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